

The Hindu Important News Articles For UPSC CSE

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The Ken-Betwa River-Linking Project (KBLP)—India's flagship inter-basin water transfer initiative—aims to divert "surplus" water from the Ken basin to the water-scarce Betwa basin in the Bundelkhand region. Designed to provide irrigation, drinking water, and hydropower across 13 districts in Madhya Pradesh and Uttar Pradesh, the project is framed as a crucial infrastructure solution. However, it faces intense resistance from indigenous Adivasi communities (primarily the Gond tribe) in the Panna and Chhatarpur districts. The ongoing protests highlight a fundamental friction point in Indian governance: balancing macro-economic development with environmental protection and socio-cultural human rights.

Core Issues & Drivers of Adivasi Resistance

- **Loss of Forest-Based Livelihood:**
 - Communities depend directly on Non-Timber Forest Produce (NTFP) such as mahua, tendu leaves, charwa, and guli-golanda for daily sustenance and economic survival.
 - Cash compensation fails to replace the continuous safety net provided by forest ecosystems.
- **Land Ownership & Financial Exclusions:**
 - While the current policy offers ₹12.5 lakh in monetary compensation and ₹5 lakh per acre, many Adivasi households lack formal land titles (pattas).
 - As a result, unrecorded occupants risk total exclusion from financial rehabilitation.
- **Disruption of Socio-Cultural & Community Cohesion:**
 - Physical displacement destroys ancestral lands (janambhoomi), community structures, and sacred cultural spaces.
 - Villagers demand community-based relocation ("a village for our village") rather than individual monetary payouts, to preserve their social safety nets and local dialect.
- **Environmental & Ecological Impact:**

Why Adivasis are resisting the Ken-Betwa river-linking project

Currently, affected villagers who were 18 years or older in February 2024 are eligible to receive ₹12.5 lakh in compensation and ₹5 lakh per acre of acquired land. However, the villagers say, 'We want a forest for our forest, land for our land, water for our water, and a village for our village'

Kiran Rahman reports from...

Evening had fallen over Daudhan village in Madhya Pradesh's Bundelkhand region. A soft beat of a dhol came from the distance as the damp trucks and heavy machines left silent.

Inside his habli (mad house), Munni Lal sat chatting with his neighbours. About 500 m away, construction work on the Daudhan dam, across the Ken river, continued. The dam is the main part of the Ken-Betwa river-linking project.

"We were here, we will not find this kind of life anywhere. Let's humans united by the law that we are being approached," Munni Lal said. "Ab Kiko kabhi kabhi? (Who will we call kaka in the new place?), How will we speak our language in a new village? How will we make ourselves at home there? Our hearts belong here."

Ken and Betwa

His village, Daudhan, where around 700 people live, is among those affected by the Indian government's Ken-Betwa river linking project. Once completed, the dam will submerge 10 villages, including Daudhan. Since the project falls within the Panna Tiger Reserve, the people of another 12 villages will be displaced, to offset the loss of forest area. In all, 22 villages across Panna and Chhatarpur districts will be affected.

The Union Cabinet approved the project in 2021 to transfer 'surplus' water from the Ken river to the Betwa river through a 23 km long canal, ostensibly for irrigation and drinking in the water-stressed districts of Bundelkhand.

Bundelkhand spans 13 districts in Madhya Pradesh and Uttar Pradesh, known for its heroic folklore, the region has also been in the news for being one of India's driest and most impoverished areas.

Both the Ken and the Betwa flow through the region. The Ken originates in the Vindhyan plateau, flows mainly through Madhya Pradesh, and joins the Yamuna in Bundelkhand. The Betwa also originates in the Vindhyan, and flows primarily through Uttar Pradesh before meeting the Yamuna in Haridwar.

But in the villages affected by river linking, conversations from morning until late into the night revolve around displacement, compensation, rehabilitation, and the loss of their forests and livelihoods.

'We will go together'

The villagers said monetary compensation cannot replace what they are losing. "We want a forest for our forest, land for our land, water for our water, and a village for our village," Jagannath, son of Munni Lal, said.

Currently, affected villagers who were 18 years or older in February 2024 are eligible to receive ₹12.5 lakh in compensation and ₹5 lakh per acre of acquired land. However, Mr. Lal said most affected families do not have patta land.

50-year-old Sita Rani sits inside her house in Daudhan talking about the future and what the project will take away.

"We have been living along the Ken. This is our Janambhoomi (birthplace). Why should we leave?" she said. "Our faith is being lost. Bharti Mata (Mother Earth) is being taken away. We do not want to leave our Ken and our forest, but the government is forcing us and not meeting our demands."

"If the government is displacing us, we want a village like ours," Kusan, an Adivasi of Munni Lal, one of the villages threatened by displacement, said. "Just as we are living together, we will go together. We will not go separately. Otherwise, we will not be the same."

Naradi village, home to around 300 people, is located on a hill and is inhabited mostly by the local community. Unlike others, it does not fall within the submergence area, yet its people face the same consequences. At the edge of the settlement, a forest begins, with mahua, charwa, and other forest produce sustaining the people.

"We want these same trees, the same mahua," Kusan Bai, 53, of Naradi village, said as she worked with other women collecting forest produce. "Here, we collect charwa, mahua, tendu leaves, and guli-golanda, and manage our expenses. What will we do after going outside? The women around her agree. "Use us our charwa and mahua. Otherwise, we will not have."

One of them, Rati Bai, says, "Have we become so bad in the eyes of the government? When our households run because of this forest, why are we being forced to leave? If we don't get our rights, we will die in our birthplace. We will not go anywhere."

'Just cancel the dam'

A protest in response to the project, known as 'Chitra Kandolan', or 'symbolic pyre protest', has been led by Adivasi women. While they have been protesting since 2022, the movement gained national attention in April and July this year.

"Phoda Rani from Panna village says she thought of leaving because her sleepless."

"We are losing our gods and goddesses. We are losing everything. Everything we have will be destroyed. Harma hamari (our deity) is not here but the land that gave birth to us is being taken away." Then she smiles. "Baudha la ham dahan came!"

Karo (let's cancel the dam completely)," Naradina Modi."

The villagers said that when they went to Chhatarpur and Jhansi to demand their rights, the police responded with lathis.

Kajal Salchea, Superintendent of Police, Chhatarpur, said that after one of their leaders, Anil Bhattacharya, was placed under preventive detention in February, around 200 villagers gathered at the sub-divisional magistrate's office demanding his immediate release. He said villagers later 'locked the office and threw stones at revenue officials and a marriage procession passing by. The police then used "minimum limited force," Mr. Salchea said.

"People affected by the project are deeply disturbed because they have not been promised fair rehabilitation," Meena Parkar, the organiser of Narmada Bachao Andolan, said. "The felling of lakhs of trees will have serious economic and social consequences for forest-dwelling communities."

"Even without giving them land and protecting their livelihoods, their houses are being demolished and they are being displaced and made homeless," she continued. "People don't want to be displaced but when the project is moving ahead, an immediate, sensible dialogue on resettlement and rehabilitation between government and the people who are united and organised is a must. That is not happening."

Land and houses

According to a 2017 forest advisory committee report, the detailed project report estimated that 23 lakh trees will be felled. Some experts here, however, said this is an underestimate.

In July, villagers again lay on symbolic pyres and went on a hunger strike at the Bharat river following a similar protest in April. After 15 days, the police cleared the protest site.

In Bhattacharya, the leader of the movement, said the administration had promised a dialogue with representatives of that entire but no such conversation took place. "If our demands had been accepted, why would we have continued protesting?" he asked. He also alleged that houses in some villages were demolished without adequate notice or compensation.

In April, villagers demanded a joint survey of land and houses, ₹25 lakh in compensation per individual, four times the value in compensation for the land, and an April 2026 deadline. By the July protest, the demands had shifted to three acres of land jointly in the names of male and female family heads, a village for the displaced village, and the same deadline.

The Chhatarpur District Magistrate in April, Parth Bhatnagar, said most of the demands raised during the April protests had been addressed. However, neither the current District Magistrate, Meenal Meena, nor the ITO of Jhansi, Panchajanya, responded to multiple requests for comment. An email sent to the Principal Secretary of the Madhya Pradesh Revenue Department, which oversees land acquisition, had not elicited a reply at the time of publishing.

No place like this

Kaila, 70, and his joint family depend on some three acres of land and forest resources in Daudhan village. His voice trembles as he speaks looking at the trees he planted, of mango, ber, karla, and teak.

"I have human divyapuri (sacred) trees (ancestors settled here), and we are left crying our own rights. I planted trees with my own hands. But now Panna tells me, what will you get? Your Panna is going to submerge."

People are now living with the reality that the forest and river they call home may soon become just another site of development.

Naradi, a 20-year-old Adivasi originally from Munari village and married in Panna, cannot imagine a life elsewhere. "We the everything here," she says. "We will never find a place like this, even in our dreams."

(Kiran Rahman is an independent journalist. Write to her at kiran@hindu.com)

Daily News Analysis

- The project involves submerging over 5,000 hectares of the Panna Tiger Reserve and felling an estimated 23 lakh trees.
- This loss of biodiversity destabilizes the local eco-system, directly degrading the natural resources on which forest-dwelling tribes depend.

- **Administrative & Governance Gaps:**

- Adivasi groups report a lack of meaningful dialogue and top-down enforcement, leading to peaceful agitational movements such as the Chita Aandolan (symbolic pyre protests).

Static Dimensions & Constitutional Framework

- **Fifth Schedule of the Indian Constitution:**

- Guarantees special protection to Scheduled Areas and Scheduled Tribes to prevent alienation of tribal lands and ensure self-governance.

- **Forest Rights Act (FRA), 2006:**

- Mandates the recognition of Individual Forest Rights (IFR) and Community Forest Rights (CFR).
- Requires the explicit consent of the Gram Sabha before any forest land diversion or displacement can occur.

- **Right to Fair Compensation and Transparency in Land Acquisition, Rehabilitation and Resettlement (RFCTLARR) Act, 2013:**

- Mandates Social Impact Assessments (SIA) and sets statutory standards for fair market rehabilitation rather than minimal cash payouts.

- **Directive Principles of State Policy (DPSP):**

- **Article 46:** Directs the State to protect Scheduled Tribes from social injustice and all forms of exploitation.
- **Article 48A:** Mandates the protection and improvement of the environment and safeguarding of forests and wildlife.

Conclusion & Way Forward

The resistance against the Ken-Betwa project underscores that sustainable development cannot treat local communities as collateral damage. To address the impasse:

- **Shift from Compensation to Land-for-Land Rehabilitation:** Priority must be given to granting alternative fertile land and forest access jointly in the names of family heads.
- **Enforce Gram Sabha Consent:** Ensure statutory compliance with the FRA, 2006, by conducting transparent consultations with affected villages.

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Daily News Analysis

- **Adopt Inclusive Rehabilitation Plans:** Implement community-centric relocation strategies that preserve tribal social structures, culture, and traditional livelihoods.

UPSC Prelims Practice Questions

Question: With reference to the Forest Rights Act, 2006, consider the following statements:

1. It recognizes both Individual Forest Rights and Community Forest Rights.
2. The Gram Sabha has a role in initiating the process of determining forest rights.
3. Recognition of forest rights is restricted only to Scheduled Tribes.
4. Community Forest Rights can include rights over minor forest produce.

Which of the statements given above are correct?

- A. 1 and 2 only
- B. 1, 2 and 4 only
- C. 2 and 3 only
- D. 1, 2, 3 and 4

Ans: B)

UPSC Mains Practice Questions

Question: "Development-induced displacement often results in the disruption of social capital rather than merely the loss of physical assets." Discuss with reference to tribal communities in India. **(10 Marks, 150 Words)**

Daily News Analysis

Page 08 :GS III : Environment / Preliminary Examination

The Comptroller and Auditor General's (CAG) performance audit of the Green India Mission (GIM) highlights a systemic gap in India's environmental governance. Designed as one of the eight pillars of the National Action Plan on Climate Change (NAPCC, 2008), the GIM aimed to enhance forest quality and expand carbon sinks. However, across a decade, it achieved less than 10% of its target for forest quality improvement and only 4% for expanding forest cover. As policy priorities shift toward mass tree-planting initiatives like 'Ek Ped Maa Ke Naam', India risks mistaking tree counting for true ecological restoration—compromising long-term biodiversity, climate commitments, and rural livelihoods.

Key Issues & Diagnostic Analysis

- **Implementation Failure of Green India Mission (GIM):**
 - Targeted 1.4 million hectares for forest quality improvement, but achieved only 0.11 million hectares.
 - Failed to achieve intended convergence with key financial streams such as CAMPA (Compensatory Afforestation Fund Management and Planning Authority) and rural wage schemes like MGNREGA.
- **Tree Cover vs. Real Forest Cover:**
 - The India State of Forest Report (ISFR) 2023 showed a total green cover gain of 1,445 sq km, but only 156 sq km was actual recorded forest land.
 - The vast majority (1,289 sq km) consists of isolated tree cover outside forests (commercial plantations, roadside trees, agroforestry), while natural dense forest canopies within recorded areas continue to degrade into scrub.
- **Limitation of Mass Plantation Drives:**
 - Top-down plantation drives (e.g., Ek Ped Maa Ke Naam) focus on short-term numerical metrics (saplings planted) rather than long-term sapling survival, canopy density, or ecosystem health.
- **Ecological Degradation and Invasive Species (Case Study: Aravallis):**
 - Initiatives like the "Aravalli Green Wall" attempt quick-fix re-greening without adequately addressing root causes: illegal mining, urban encroachment, and the proliferation of invasive species like *Prosopis juliflora* (vilayatikikar).
 - Monoculture plantations or artificial landscaping cannot replicate natural ecosystems developed over millennia.

Losing forest for trees

India is counting trees when it should be restoring forests

A performance audit by the Comptroller and Auditor General (CAG) of the Green India Mission (GIM) has found that a scheme conceived to heal India's forests had, across a decade, achieved almost nothing it set out to do. Instead of improving forest quality over 1.4 million hectares, the mission only managed 0.11 million – not even a tenth of the target. On expanding forest cover, the mission barely scraped together four per cent. The Compensatory Afforestation Fund Management and Planning Authority (CAMPA) channels money collected from industry for diverting forest land into afforestation, while the Mahatma Gandhi National Rural Employment Guarantee Scheme, now re-branded as VB-G RAM G funds rural wage labour that can be used for plantation and land-restoration works, but GIM's intended convergence with these schemes never materialised. The mission was one of the eight pillars of the National Action Plan on Climate Change, unveiled in 2008, and the instrument through which India promised the Paris Agreement an additional carbon sink of 2.5 billion to 3 billion tonnes by 2030. Its animating idea was ecological – biodiversity, water, sequestration, and the revival of habitat. GIM however seems to be on the back burner and, for all practical purposes, replaced by a tree plantation drive called 'Ek Ped Maa Ke Naam' (A Tree in the Name of Mother). Launched in 2024, the government reports planting 140 crore saplings so far, but the latest forest data expose the gulf between a tree and a forest. The India State of Forest Report 2023 records a gain of 1,445 square kilometres in green cover but only 156 sq km of it is true forest. The rest, 1,289 sq km, is 'tree cover outside recorded forests'. Within the recorded forests, dense canopy is thinning into scrub. Ergo, India is planting more and foresting less.

Few examples encapsulate this as much as the controversy over the Aravallis. Arguably the country's most degraded range – its hillocks quarried away, its native growth overrun by the invasive 'vilayati kikar' (*Prosopis juliflora*) – it is now to be rescued by a 'Green Wall' of fresh planting. But these arboreal conscripts cannot undo the damage from years of mining, halt encroachment, or summon back an ecosystem that took millennia to form. Restoration is not landscaping. The CAG's instrument is accountability: it can count hectares and rupees, not the worth of a living forest; and its assessment cannot always capture the practical challenges of implementing missions. However, its verdict still lands. A mission to restore India's forests has been allowed to wither while the state busies itself counting trees.

Static Dimensions & Policy Framework

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Daily News Analysis

- **National Action Plan on Climate Change (NAPCC, 2008):**

- The GIM serves as the primary instrument for fulfilling India's Paris Agreement Nationally Determined Contribution (NDC) target: creating an additional carbon sink of 2.5 to 3 billion tonnes of CO₂ equivalent by 2030.

- **Constitutional & Statutory Mandates:**

- **Article 48A (DPSP):** Mandates the State to protect and improve the environment and safeguard the nation's forests and wildlife.
- **Article 51A(g) (Fundamental Duties):** Casts a duty on every citizen to protect and improve the natural environment, including forests and lakes.
- **National Forest Policy, 1988:** Envisages maintaining 33% of India's total geographical area under forest/tree cover, emphasizing natural regeneration over artificial plantation.

- **Financial Mechanisms:**

- **CAMPA Act, 2016:** Governs funds collected from user agencies diverting forest land for non-forest purposes; requires strict utilization for compensatory afforestation rather than generic landscaping.

Conclusion & Way Forward

India's ecological security depends on recognizing that a tree plantation is not a natural forest ecosystem. Moving forward, environmental policy must balance numerical targets with ecological integrity:

- **Focus on Ecological Restoration:** Shift policy emphasis from high-quantity sapling drives to restoring native species, soil hydrology, and dense canopy cover in degraded forest patches.
- **Inter-Agency Convergence:** Operationalize administrative convergence between GIM, CAMPA, and rural development programs to ensure stable funding and community-led monitoring.
- **Scientific Monitoring:** Utilize remote sensing, survival audit frameworks, and local Gram Sabha involvement under the Forest Rights Act (FRA) to track long-term biodiversity outcomes rather than initial planting figures.

Daily News Analysis

UPSC Prelims Practice Questions

Question: Which one of the following best distinguishes forest restoration from tree plantation?

- A. Forest restoration involves only planting a larger number of trees.
- B. Forest restoration seeks to recover ecological structure, native biodiversity, soil and hydrological functions of a degraded ecosystem.
- C. Tree plantation always results in ecological degradation.
- D. Forest restoration is undertaken only inside legally notified forests.

Ans: B)

UPSC Mains Practice Questions

Question: "A tree plantation is not synonymous with forest restoration." Explain the distinction and discuss its significance for India's environmental policy. **(10 Marks, 150 Words)**



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Ministry of Commerce and Industry data (released August 13, 2026) shows India's merchandise exports growing nearly 20% year-on-year in July 2026 to reach \$44.2 billion. Despite this momentum, the merchandise trade deficit widened to \$32 billion due to a steeper rise in imports. A critical examination reveals that this export growth relies heavily on price fluctuations of refined petroleum products—exacerbated by geopolitical friction in West Asia—while underlying non-oil structural diversification remains gradual.

Decoding India's growth in merchandise exports

While the country has made marginal progress in diversification, the nearly 20% growth in merchandise exports was largely driven by petroleum products

DATA POINT

Areena Arora
Gandla Sneha

Data released by the Ministry of Commerce and Industry on August 13, 2026, showed India's exports gaining momentum, despite the ongoing war in West Asia, driven in particular by the growth in export of merchandise (goods).

In July 2026, India exported \$44.2 billion worth of goods, up nearly 20% compared to July 2025. Though the growth in the goods exports was encouraging, India's merchandise trade deficit widened from nearly \$28 billion in July 2025 to \$32 billion in July 2026 due to higher growth in imports. Analysis showed that the growth in exports was largely driven by an increase in the export of petroleum products, whose prices have gone up since the U.S. launched its attack on Iran in the last week of February.

India exported \$7.26 billion more merchandise in July 2026 than it did in July 2025. Petroleum products accounted for nearly \$2.8 billion of that increase (39%). Electronics added another \$2.16 billion (30%), while engineering goods contributed \$1.84 billion (25%). The growth in petroleum products in April-July 2026 compared with the same period in 2025 was 42.6%. India exported \$30 billion worth of petroleum products in April-July this year as against \$21 billion in the same period last year.

Export of engineering goods grew by 18.2% from \$39.2 billion to \$46.4 billion, while electronic goods' exports grew by 30.7% from \$16.2 billion to \$21.2 billion. **Chart 1** shows the top five commodity groups in terms of value of goods exported.

A few other sectors also reported strong growth. Marine product exports rose nearly 18%. Meat, dairy and poultry products increased

41%, while handicrafts grew 16%.

The share of the top six commodity groups in India's total merchandise export shows that the majority of fluctuations came from petroleum products, hugely influencing the value of goods exported by the country (**Chart 2**). The share of engineering goods and drugs and pharmaceuticals have largely remained the same while the share of electronic goods nearly doubled in April-July 2026.

Despite the impact due to tariffs imposed by U.S. President Donald Trump, the country remained India's largest market for merchandise export. The U.S. accounted for about a fifth of India's exports between April and July 2026-27, almost unchanged from its share in the previous two financial years (**Chart 3**). Singapore's share has risen more noticeably from 2.7% in 2024-25 to 4.7% in the first four months of 2026-27.

China's share, which saw an increase from 3.3% to 4.4% between 2024-25 and 2025-26, has remained around the same level as of the April-July period in 2026-27. The UAE's share in India's exports came down from 8.5% to 6.5% in the same period due to the West Asia crisis. The share of other countries shown in **Chart 3** increased marginally.

A country-wise breakdown showed that the highest growth came from countries such as South Africa, Tanzania, Sri Lanka, Malaysia and Kenya (**Chart 4**). Tanzania nearly doubled its share in India's total goods exports from 1.1% to 2%. However, an analysis of commodity groups showed that the majority of the increase in export to these countries came from refined petroleum products.

India also showed promising increase in exports to countries such as Vietnam (\$2.6 billion) and Taiwan (\$0.8 billion) in April-July 2026, which were not driven primarily by petroleum goods. An easing of the West Asia crisis will reveal the true extent to which India is diversifying its exports.

A refining-led boom in exports

Data for the charts were sourced from Ministry of Commerce and Industry. Gandla Sneha is intern with The Hindu's Data team



CHART 1: The five commodity groups that accounted for the highest value of merchandise exports from April to July this year

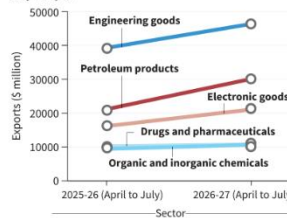


CHART 3: The share (%) of major countries in India's total merchandise exports. Countries that account for at least 2.5% of total exports are shown



CHART 2: The share (%) of the six biggest commodity groups in India's total merchandise exports. The data for 2026-27 is only for the April-July period

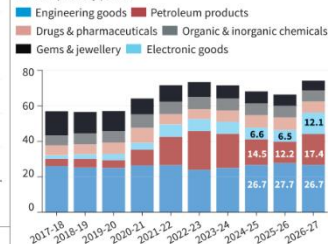
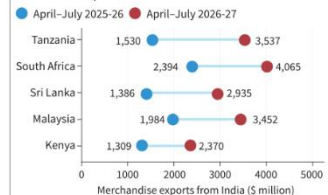


CHART 4: The top five countries in the 'Others' category in Chart 3 that saw the highest growth in value of merchandise exports



Core Drivers & Structural Trade Trends

- Petroleum-Led Growth Spike:**
 - Petroleum products accounted for **39% (\$2.8 billion)** of the total \$7.26 billion year-on-year export increase in July 2026.

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Daily News Analysis

- Cumulative petroleum exports jumped **42.6%** in April–July 2026 (\$30 billion) compared to the same period in 2025 (\$21 billion), largely driven by elevated global crude and product prices following U.S.–Iran conflict developments.
- **Manufacturing Expansion (Electronics & Engineering):**
 - **Electronics:** Contributed **30% (\$2.16 billion)** of the July export increase, showing a 30.7% growth in April–July 2026 (\$21.2 billion) and nearly doubling its overall share in India's export basket.
 - **Engineering Goods:** Contributed **25% (\$1.84 billion)** of July's growth, expanding 18.2% in April–July 2026 (to \$46.4 billion).
- **Widening Trade Deficit:**
 - Higher global energy prices and rising input costs expanded the merchandise trade gap from ~\$28 billion (July 2025) to **\$32 billion (July 2026)**.
- **Market Concentration & Geographical Diversification:**
 - **Primary Destination:** The United States remained India's largest market, taking roughly **20%** of total exports despite tariff challenges.
 - **Shift in Shares:** Singapore's market share expanded from 2.7% (2024–25) to 4.7% (April–July 2026), while the UAE's share fell from 8.5% to 6.5% due to West Asian disruptions.
 - **High-Growth Markets:** Export growth surged to non-traditional markets like South Africa, Tanzania, Malaysia, Kenya, and Sri Lanka (primarily driven by refined oil), alongside oil-independent growth in Vietnam (\$2.6 billion) and Taiwan (\$0.8 billion).

Static Dimensions & Economic Framework

- **Foreign Trade Policy (FTP) 2023 Goals:**
 - Targets \$2 trillion in total exports (\$1 trillion merchandise, \$1 trillion services) by 2030 through scheme rationalization and export hub creation.
- **Production-Linked Incentive (PLI) Schemes:**
 - Directly supported the rapid growth in electronic exports (e.g., smartphones, IT hardware) by expanding local manufacturing capacity and global integration.
- **Macroeconomic Impact on Current Account Deficit (CAD):**
 - Heavy dependence on refined petroleum exports acts as a double-edged sword; while it boosts gross export values during high-oil-price regimes, raw crude import bills widen the overall trade gap.
- **WTO Compliance & Tariff Vulnerabilities:**

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- Concentration of exports in markets like the U.S. leaves Indian exporters exposed to non-tariff barriers, unilateral duties, and external geopolitical shocks.

Conclusion & Way Forward

India's export figures demonstrate strong short-term expansion, but structural resilience requires decoupling export growth from volatile crude oil prices. Moving forward, India should:

- **Scale Up High-Value Manufacturing:** Expand PLI coverage to high-value engineering components, pharmaceuticals, and specialized manufacturing to reduce reliance on petroleum-led value boosts.
- **Accelerate Trade Negotiations:** Conclude comprehensive Free Trade Agreements (FTAs) with emerging economies to sustain market access independent of regional geopolitical crises.
- **Focus on Strategic Import Substitution:** Deepen domestic supply chains in electronics inputs and industrial machinery to curb the expanding import bill and narrow the trade deficit.

UPSC Prelims Exam Study Questions

Question: Which one of the following best describes export diversification?

- A. Increasing exports of a single commodity to multiple countries
- B. Increasing the number and variety of products, sectors and markets contributing to exports
- C. Reducing imports through quantitative restrictions
- D. Increasing exports only through government subsidies

Ans:B)

UPSC Mains Exam Study Questions

Question: "High export growth does not necessarily imply structural strengthening of a country's external sector." Discuss with reference to India's recent merchandise export performance. **(10 Marks, 150 Words)**

GURUKULAM IAS

India's nationwide rollout of E20 fuel (petrol blended with 20% anhydrous ethanol), effective April 1, 2026, represents a central pillar of the National Policy on Biofuels. Championed to reduce crude oil import dependency, conserve foreign exchange reserves, and lower carbon emissions, the policy has simultaneously ignited a widespread consumer and technical debate. The transition highlights serious friction across automotive engineering, supply-chain quality control, fuel infrastructure, and consumer rights, particularly concerning India's vast legacy vehicle population.

Core Issues & Engineering Dynamics

Impact on the Legacy Vehicle Fleet:

- Out of India's estimated 310 million active petrol vehicles, nearly **240 million (77%)** were manufactured prior to the BS 6 Phase 2 (RDE) norms of April 2023.
- These legacy vehicles—mostly two-wheelers—were calibrated for E5/E10 blends and lack ethanol-resistant components like Viton/FKM fluorinated rubber or coated metallic lines.

Material Degradation & Solvent Action:

- Ethanol acts as a polar solvent, scouring dormant rust and varnish scale from older steel fuel tanks, which clogs fuel strainers and damages high-pressure injectors.
- Nitrile Butadiene Rubber (NBR) hoses and gaskets absorb ethanol, leading to swelling, embrittlement, and fuel leaks.

Hygroscopic Nature & Phase Separation:

- Ethanol absorbs atmospheric moisture. When water saturation exceeds critical levels (~0.5%), the water-ethanol mixture separates from gasoline and settles at the bottom of the fuel tank, causing severe internal tank pitting, engine misfires, and stalling.

Fuel Efficiency and Thermal Losses:

- Because ethanol contains 30–35% less energy per unit volume than standard gasoline, legacy engines without dynamic Powertrain Control Module (PCM) recalibration suffer 5% to over 10% drops in fuel economy.

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The road to E20 is not without bumps

India's rapid transition to E20 fuel has raised concerns over mileage loss, mechanical wear, contamination risks and the lack of an unbled petrol option for millions of legacy vehicles; the debate underlines the need for clearer fuel labelling, quality controls and independent real-world studies

FULL CONTEXT

O.R.S. Rao

India's rapid transition to a nationwide E20 fuel regime (petrol blended with 20% anhydrous ethanol) has triggered a complex, multidimensional debate at the intersection of macroeconomic energy policy, automotive engineering, supply-chain quality control, and consumer protection. While championed by the government of India to reduce crude oil import dependency, save foreign exchange, and reduce carbon emissions, the rollout has ignited widespread friction regarding real-world mileage drops, mechanical vulnerabilities in legacy vehicles, chemical contamination risks, and the elimination of unblended petrol (00) as a user choice at retail pumps.

The regulatory baseline

The Government of India notified on February 12, 2026, that, effective April 1, 2026, all States and Union Territories must sell petrol blended with up to 20% ethanol and a minimum Research Octane Number (RON) of 95. It replaces the earlier 2023 notification that permitted blending of up to 10% ethanol.

Earlier, the government mandated that all automotive manufacturers comply with the Bharat Stage 6 Phase 2 (BS 6 Phase 2) norms starting in April 2023. Vehicle manufacturers to comply with BS 6 Phase 2 (RDE) norms were factory-engineered with ethanol-resistant fluorinated rubber (FKM Viton), upgraded fuel pump seals, and recalibrated Powertrain Control Modules (PCMs).

The legacy fleet, built before April 2023, was factory-calibrated for E5 or E10 configurations, featuring traditional Nitrile Butadiene Rubber (NBR) and metallic fuel system components lacking chemical shielding against higher alcohol concentrations.

Consumer surveys highlight widespread friction: over 60% of pre-2023 vehicle owners report mileage loss exceeding 10%, and 55% cite higher maintenance frequency and component wear-out.

In a written reply to Rajya Sabha, the Minister of State for Petroleum and Natural Gas, Suresh Chandra, informed the House that the Ministry of Heavy Industries had not conducted any formal assessment to determine the share of India's vehicle fleet that is genuinely E20-compatible. India's active petrol-powered vehicle pool is estimated at roughly 310 million units and may be classified broadly as shown in Table 1, based on surveys and social media.

While about 70 million post-April 2023 vehicles possess certified fuel-level E20 compatibility, the remaining 240 million legacy vehicles, most of which are two-wheelers, rely on fuel delivery sub-assemblies built for E5 or E10 parameters.

Engineering realities

Ethanol functions as a powerful polar solvent and natural detergent. In older legacy vehicles, steel fuel tanks inevitably develop microscopic oxidised scale, rust layers, and varnish residues from years of storage and use. When E20 is introduced, the alcohol solvates and dislodges these dormant rust particles, suspending them in the fuel stream. This suspended particulate sludge quickly clogs in-line fuel filters, chokes fuel pump strainers, and clogs high-pressure fuel

injector nozzles, causing erratic spray patterns and engine misfires.

Being strongly hygroscopic, ethanol draws ambient moisture directly from the atmosphere and condenses within the fuel lines and cylinder walls during prolonged parking, the absorbed water reaches its saturation point, causing the ethanol-water mixture to separate from the gasoline (phase separation) and settle at the bottom of the fuel tank. This stagnant, acidic water-alcohol layer directly attacks the bare metal base of legacy steel tanks, accelerating severe internal pitting and bottom-tank perforation.

In pre-2023 fuel circuits, conventional NBR rubber hoses, O-rings, and pump diaphragms absorb ethanol, leading to swelling, premature hardening, embrittlement, and fuel leaks.

Because ethanol contains roughly 30-35% less energy per unit volume than petrol, unadjusted ignition timing in older engines results in reduced thermal efficiency, mileage penalties, and localised carbon/soot accumulation on spark plugs and valves.

Major vulnerabilities

The physical risks of ethanol blending are not limited to vehicle fuel tanks; they represent a major operational challenge at the retail dealer storage level.

Most retail petrol pumps in India utilise Underground Steel Tanks (UST). During heavy monsoons, waterlogging, or due to aged marble gaskets, surface run-off can seep into UST vent pipes and inspection pits. While pure petrol floats on top of water with minimal mixing (allowing water to be pumped out from the bottom), E20 absorbs water instantaneously. When moisture ingress in a dealer's UST exceeds the critical saturation threshold (typically around 0.5% water content), catastrophic phase separation occurs within thousands of litres of fuel. The separated, low-octane, highly corrosive water-ethanol layer is drawn by the submerged suction pumps directly into the dispensing nozzles, leading to catastrophic engine stalling and immediate fuel-system failure in customer vehicles.

Beyond retail seepage, fuel quality is vulnerable to chemical contaminants introduced during distillation,

dehydration, and transit.

Originating from agrochemical residues in sugarcane grain (feedstocks or chemical reagents used during distillery processing), trace chlorides form hydrochloric acid during condensation, causing severe corrosion in high-pressure fuel injectors and cylinder walls.

If dehydration units (molecular sieves) fail at distilleries, or transport tankers fail to maintain hermetic seals, excessive water content enters the supply chain prior to retail delivery.

Scientific divergence

The controversy deepened following a report from the Engine Research Laboratory at IIT Kanpur, asserting that E20 had caused no notable engine damage and that efficiency drops are restricted to under 5%. The institute attributed minor mileage fluctuations primarily to driving behaviors, localised traffic congestion, and variable ambient conditions rather than fuel chemistry alone.

However, these institutional findings have met with profound scepticism from independent automotive experts and consumer communities. Forums like eCarIndia have actively documented structural discrepancies, noting that labelling legacy, E10-calibrated engines entirely safe for E20 overlooks material science limitations. Reports highlight that auxiliary peripheral systems experience catastrophic wear even if engine blocks remain intact. Real-world logs from independent mechanics highlight premature fuel pump and injector failures, which they attribute to ethanol's low lubricity and aggressive solvent properties.

Adding significant weight to the technical debate are the leaked internal industry communications reviewed by Reuters and subsequent industry clarifications. The data reviewed by Reuters revealed that top auto-makers harboured deep private anxieties regarding chemical contaminants in E20 fuel, referencing tests of over 250 fuel samples across 21 States.

While official standards specify a maximum ceiling of 3 ppm, industry samples logged readings from 6 to 700 ppm in Rajasthan, 1.4 to 420 ppm in

Delhi, and 40 to 357 ppm in Maharashtra. Automobiles tested under high-pressure injectors have a tolerance threshold near 1 ppm. Water content was found to reach up to 12,500 ppm in Uttar Pradesh and 11,000 ppm in Andhra Pradesh (against standard operating thresholds). Internal emails warned that organic chlorides could ruin engine components "within 200 km."

Following the leak, the Society of Indian Automobile Manufacturers (SIAM) issued detailed media clarifications on August 4 and August 15. SIAM clarified that the withdrawn document contained preliminary data collected by very few OEMs intended solely for internal discussion, which had not been authenticated or reviewed by the broader membership. SIAM announced plans to conduct a comprehensive, validated scientific study, in collaboration with members and technical experts to guide future policy submissions.

The Ministry of Petroleum and Natural Gas confirmed that State-run fuel networks adhere to stringent testing, treating contamination reports as localised anomalies.

Need for balancing

To bridge the gap between national macro-economic ambitions and ground-level realities, a pragmatic, multi-pronged corrective framework is required.

Fuel retail outlets must be mandated to maintain dual-dispensing infrastructure, reintroducing lower blend or unblended fuel (00/00E) as a "protection grade" option. This restores informed consumer choice under the Consumer Protection Act for owners of legacy two-wheelers and older passenger cars.

Clear, standardised visual labelling must be enforced at every retail fuel dispenser indicating ethanol content. Furthermore, oil marketing companies (OMCs) should publish regular batch-level quality metrics regarding moisture and chloride limits to prevent infrastructure-led contamination.

Regulatory bodies should incentivise the development and certification of affordable, aftermarket retrofit kits (such as ethanol-resistant fuel lines and reinforced seals) for legacy vehicles. Simultaneously, structured service guidelines should be issued to help vehicle owners mitigate the risks of phase separation and corrosion.

Mining beyond controlled laboratory trials, an independent, transparent, and multi-year empirical study tracking real-world pre-2023 fleet performance across diverse geographic and climatic conditions must be commissioned to permanently settle the scientific debate.

Brazil, one of the global leaders in biofuels, also faced similar bumps, but they seemed clear of them successfully using shock absorbers. India can learn from their biotail journey.

The way forward

The E20 mandate requires a consumer-centric pivot. To protect the interests of consumers who own over 240 million legacy vehicles, the government may introduce dual-fuel dispensing, ensuring unblended petrol accessibility as a user choice at petrol outlets. Beyond laboratory trials, independent field audits, clear pump labelling, and subsidised retrofit support, particularly for two-wheelers, are essential. Balancing macroeconomic energy goals with consumer protection measures is critical to regaining public trust.

(Prof. O.R.S. Rao is the Chancellor of the A2M University, Skikim. Views are personal)

THE GIST

- India's petrol fleet is divided between newer E20-compatible vehicles and a much larger legacy fleet built for E5 or E10.
- Ethanol's solvent and water-absorbing properties can affect older fuel systems, including tanks, hoses, pumps, and injectors.
- While IIT Kanpur reports limited efficiency losses and no notable engine damage, industry data and consumer reports point to concerns over fuel contamination and component failures.

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- **Supply-Chain & Fuel Quality Risks:**

- Underground Storage Tanks (UST) at retail outlets face risk of water ingress during monsoon conditions, leading to bulk phase separation.
- Trace organic chlorides (from distillery processing) and excessive moisture levels in supply batches create high risks of injector and engine cylinder corrosion.

Static Dimensions & Policy Framework

- **National Policy on Biofuels (2018, amended 2022):**

- Targeted 20% ethanol blending in petrol by target year 2025–26 to advance energy self-reliance (Atmanirbhar Bharat).

- **Bharat Stage VI (Phase 2) Real Driving Emissions (RDE) Norms:**

- Mandated since April 2023; ensured newly manufactured vehicles (around 70 million units) possess certified factory-level material compatibility for E20.

- **Consumer Protection Act, 2019:**

- Protects consumer rights regarding product quality and choice; current market conditions lack unblended petrol (E0/E10) options, removing user discretion at retail pumps.

- **Environmental & Macroeconomic Objectives:**

- Aligns with India's Nationally Determined Contributions (NDCs) under the Paris Agreement by reducing vehicular greenhouse gas emissions and curbing the current account deficit (CAD).

Conclusion & Way Forward

To bridge the gap between national macro-energy goals and ground-level consumer protection, a balanced implementation strategy is necessary:

- **Reintroduce Protection-Grade Fuel (Dual-Dispensing):** Mandate Oil Marketing Companies (OMCs) to offer lower-blend or unblended petrol (E0/E10) alongside E20 at retail outlets to safeguard legacy vehicles.
- **Transparent Fuel Labelling & Quality Audits:** Require clear visual indicators of ethanol content at dispensing pumps and enforce strict batch-level testing for moisture and chloride thresholds.
- **Affordable Retrofit Solutions:** Incentivize the development and certification of affordable, aftermarket retrofit kits (ethanol-shielded fuel lines and seals) tailored for legacy two-wheelers.
- **Independent Empirical Testing:** Conduct comprehensive, independent real-world fleet studies across diverse climatic zones to establish long-term empirical data on component durability and vehicle performance.

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UPSC Prelims Exam Study Questions

Question: With reference to ethanol blending in petrol in India, consider the following statements:

1. Ethanol can be produced from agricultural feedstocks.
2. Ethanol blending can reduce the quantity of petroleum required for a given volume of blended fuel.
3. Higher ethanol blending automatically eliminates India's dependence on crude-oil imports.
4. Ethanol blending can have implications for both energy security and agricultural markets.

Which of the statements given above are correct?

- A. 1 and 2 only
- B. 1, 2 and 4 only
- C. 2 and 3 only
- D. 1, 2, 3 and 4

Ans: B)

UPSC Mains Exam Study Questions

Question: Ethanol blending is simultaneously an energy-security policy, an agricultural policy and an environmental policy." Discuss.(10 Marks, 150 Words)

Taxing 'frivolous' industries will not fund India's science

Whenver concerns are raised about the lack of funding for Indian science, a solution often put forward is to tax "unintellectual" industries such as cinema, tourism, apparel, and perfumes. For example, only recently, an academic from one of India's leading research institutes suggested taxing the Indian Premier League (IPL), which, he argued, would magically generate "₹15 billion" for scientific pursuits; the "stroke of genius" was duly fawned over.

This reflects a common instinct: it is naturally hard not to want a share of the cake for a 'nobler' cause, when a 'frivolous' business makes profit in plain view.

A flawed proposition

It is equally easy to overlook the economic cascade effects of such frivolities. Organised sport, for example, generates employment across a multitude of allied industries: merchandise, food and beverage, broadcasting, physiotherapy and rehabilitation (sports science is a science too). This investment has undeniable trickle-down benefits, across more sports than one and beyond major cities.

Though well-intentioned, the myopic and fallacious "tax-this-to-fund-that" proposition needs to be dispelled immediately.

If 'profit' in the sports or film industries necessarily came at the expense of science, then the exercise in financial imputation should be very simple: of the \$5 billion in profit earned by a match or a movie, \$1 billion was made because a laboratory fell short of centrifuges. If that were true, then all scientists should refrain from watching movies or sports on government-subsidised campus Wi-Fi, as this would imply scientific funding flowing back to the entertainment industry. Luckily for them, the empirical evidence does not hold up: countries boasting a high expenditure on sport do not necessarily have poor scientific output, and vice versa. Besides, science is not an isolated pursuit: significant scientific input goes into making films or manufacturing textiles.

The disastrous economic experiments in India and around the world in the 20th century demonstrated that wealth is not a fixed, zero-sum pie: progress in X does not necessarily come at the expense of Y. As academics, we must refrain from making sweeping moralistic remarks, as though we know the right level of wealth surplus and how it should be spent better than the market does. Millions of dispersed individual decisions made by ordinary people contain more information than centralised academic or bureaucratic intelligence.

Moreover, how do we know that the state can reliably direct the proceeds towards science?



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The way forward is to liberalise the channels through which money and capital flow into academia and reduce dependence on the government

Government spending is the prerogative of bureaucrats and politicians, who are inevitably insulated from the consequences of such expenditure.

Should the money be directed towards science, must it be distributed equally among all institutes and laboratories across the country, or apportioned according to productivity? If the latter, how will productivity be measured, and by whom? Some scientists appointed as advisers to the Department of Science and Technology? Would they not favour their colleagues and collaborators?

But, why only science? Just as scientists can make a fair claim for the setting up of state-of-the-art research laboratories, surgeons could demand better hospitals in Tier-3 towns, and policemen could call for better protective gear. Given the same pool of government money, how does one choose among these equally valid, competing claims? Politicians are notorious for basing such decisions on the electoral strength of each group, while academics form factions among themselves: microbiologists might grumble about theoretical physicists receiving disproportionately high funding, much to the delight of funding agencies.

If 'only science', then what kind of science? Should the money go towards buying more microscopes, gene sequencers, or chromatography equipment?

Most scientists would, credulously, want these decisions to be left to scientists themselves: a grand delusion, for no subsidy is ever unconditional. A government that provides a fertilizer subsidy will ensure that it is used only to purchase fertilizers, and will go to extreme lengths to define what a fertilizer is. The subsidy giver has historically viewed the subsidy recipient as a potential embezzler. State funding for science is no different.

What is 'allowed' instead of 'needed'

Government funding for science is, by definition, categorised into watertight compartments, for example, electronics, chemical reagents, consumables, travel grants, and equipment. Laboratories that do not need that extra bottle of hydrogen chloride but desperately need a computer monitor are often unable to make the purchase because the money has been rigidly earmarked. Once, a laboratory was allowed to purchase a server under "electronics", but not a graphics card because, for some inexplicable reason, it fell under "consumables" rather than "electronics". If a scientist does not spend all the money allocated to her in a financial year, she may receive less funding in the next one. This absurd incentive produces colossal wastage, as what is "allowed" is bought instead of what is "needed", often at the cheapest possible price.

Consequently, precious time is wasted learning tricks to circumvent these restrictions, much like companies did during the Licence Raj. Experiments are often put on hold while scientists navigate cumbersome procurement rules, particularly towards the end of each financial year.

Steps to take

Theoretically, the money is there, but it is squandered because its expenditure is predetermined by archaic rules that the bureaucracy has little incentive to change. Removing these restrictions would free up considerable resources for their intended use. Procurement aside, even the recruitment of scientists is governed by the archaic University Grants Commission Act (1956), contributing to India losing some of its best scientists to opportunities overseas.

Another indirect and "less bad" measure for expanding available funds would be to remove the Goods and Services Tax and steep import duties on scientific equipment. The rent on knowledge creation slows research and stagnates the circulation of money, which ultimately returns to the government.

Right now, India also places crippling restrictions on private investment in science. Strict compliance requirements under CSR rules incentivise short-term, low-risk research projects. Foreign Contribution (Regulation) Act procedures remain tedious, and many laboratories struggle to navigate the paperwork required to attract foreign funding. This is unfortunate, as private endowments have a greater stake in the success of research than any anonymous bureaucrat ever would.

In a bid to promote domestic manufacturing, the government has resorted to import substitution, a measure that serves only to insulate local industries from global competition while failing to deliver world-class products.

The mandatory adoption of the Government e-Marketplace (GeM) has been a death knell, further delaying procurement and forcing scientists to settle for cheaply made Indian equipment that looks identical on paper but falls short of international standards. Often, they spend time identifying "features" available only in foreign-made products so that they can be allowed to purchase them.

If a venture can be a great success in attracting international talent by virtue of being taxed less, so can other endeavours. For India to be at the forefront of science, the mechanism is to liberalise the bottlenecks through which money and capital somehow manage to trickle into academia and reduce dependence on the government, rather than taxing the few geese that lay the golden eggs.

Daily News Analysis

GS Paper III: Science and Tech

UPSC Mains Exam Practice Questions: "India's challenge in scientific research is not merely inadequate funding, but inefficient utilisation and governance of available resources." Discuss.(10Marks, 150 Words)

Context : The article critically addresses the proposal to levy special taxes on lucrative "frivolous" sectors (such as entertainment, sports like the IPL, and luxury goods) to fund Indian scientific research. It argues that funding science through targeted sectoral taxation is economically flawed, morally arbitrary, and misses the real structural bottlenecks crippling Indian R&D: bureaucratic rigidity, archaic procurement norms, tax burdens, and barriers to private investment.

Key Issues Identified in the Editorial

- **The Zero-Sum Fallacy of "Tax-This-to-Fund-That":**
 - Wealth creation is non-zero-sum; profits in sports or cinema do not come at the expense of scientific labs.
 - Entertainment and sports generate significant economic spillovers, employment, and allied industry growth (e.g., sports medicine, broadcasting, logistics).
- **Bureaucratic Inefficiency & Centralized Allocation:**
 - Government funding comes with rigid micro-management, rigid budgetary compartmentalization (e.g., rigid "electronics" vs. "consumables" rules), and the "use-it-or-lose-it" annual fiscal trap leading to wasteful expenditure.
 - Anonymous state allocation struggles to prioritize competing public demands (e.g., health vs. police vs. science) objectively.
- **Structural Bottlenecks in Procurement & Funding:**
 - Mandatory adoption of platforms like the **Government e-Marketplace (GeM)** and aggressive import substitution force labs to accept inferior equipment, delaying research.
 - High GST rates and steep import duties on specialized scientific apparatus act as a "tax on knowledge creation."
- **Obstacles to Private & International Capital:**

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- Complex Foreign Contribution Regulation Act (FCRA) compliance and rigid Corporate Social Responsibility (CSR) norms disincentivize long-term, high-risk private research funding.

Related Static & Policy Dimensions

1. Science & Technology and R&D Financing

- **Gross Expenditure on R&D (GERD):** India's GERD remains stagnant at around **0.6% to 0.7% of GDP**, significantly lower than global peers like the US (3.4%), South Korea (4.8%), and China (2.4%).
- **Private Sector Participation:** Unlike developed economies where the private sector contributes over 70% of R&D spend, in India, the central and state governments account for nearly 60% of total R&D funding.
- **National Research Foundation (Anusandhan NRF) Act, 2023:** Enacted to seed, grow, and promote R&D across universities, with a major emphasis on attracting private sector investments (targeting ₹36,000 crore out of its total ₹50,000 crore budget from non-government sources).

2. Governance, Public Policy & Institutional Reforms

- **Procurement & Administrative Reforms:** Archaic recruitment under the UGC Act (1956) and restrictive financial rules limit flexibility and cause brain drain.
- **Ease of Doing Research:** Similar to "Ease of Doing Business," reducing compliance burdens under FCRA and CSR rules is vital for research autonomy.

Major Recommendations / Way Forward

- **Fiscal Rationalization:**
 - Exempt scientific equipment, reagents, and inputs from heavy GST and import duties to lower research costs.
 - Rationalize GeM procurement norms to allow researchers flexibility in buying high-precision international equipment when domestic alternatives fall short.
- **Administrative & Financial Flexibility:**
 - Replace rigid line-item budgeting with flexible, multi-year grant systems to prevent year-end wasteful spending.
 - Autonomy in fund utilization should be paired with outcome-based evaluation rather than micro-managing input receipts.
- **Unlocking Private & Global Capital:**
 - Simplify FCRA procedures for academic research institutes to receive international grants.
 - Amend CSR rules to allow funding for high-risk, long-term fundamental research rather than just short-term social projects.

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- **Institutional Modernization:**

- Overhaul the University Grants Commission (UGC) framework for academic recruitment to attract and retain top-tier global scientific talent.

Conclusion

Taxing productive commercial industries to fund scientific research is an inefficient economic shortcut that fails to address root causes. India's scientific deficit is not merely a revenue problem, but a structural and governance issue. True scientific leadership requires liberalizing institutional bottlenecks, modernizing procurement systems, easing tax burdens on research tools, and creating an enabling environment for private venture capital and global endowments. Reducing reliance on bureaucratic discretion while empowering researcher autonomy is the sustainable path toward an Atmanirbhar scientific ecosystem.
